Assessment of the progress of CEI 2010 Projects
Project Evaluation Form

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<th>Project Reference</th>
<th>Campus UPF – Icària Internacional</th>
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**General Comment:**

UPF centred campus still at an early stage of development.
Prioritization of strategic activities (UPF Research Park, CRAI, e-administration) in detriment of others due to scarcity of funding.
Integration of the CEI project into the strategic plan of the UPF.
The indicators deployed are mainly UPF and UPF Group indicators not really campus aggregated indicators.

**Strengths:**

Impressive achievements in ERC grants and FP7 projects
15% of Spanish “Severo Ochoa” Centres of Excellence form part of the Campus UPF
Scientific productivity. Doctoral School
Consolidation of the Research Park and agreements with strategic aggregates launching concrete initiatives in R&D and Technology Transfer: IBEI, CREAL, UPF Business Shuttle.
Joint degrees with UOC and A4U. Erasmus Mundus projects.
e-administration and modernization of the campus.
Internationalization: Global UPF Initiative, UPF International Experience, UPFellows, A4U projects with BRICS countries.

**Weaknesses:**

Governance model very much linked to that of UPF (Vice-rector as Director of the campus).
Some delay in strategic initiatives: Scientific Council not yet in place. UPF-UOC Interuniversity Centre.
Dilution of the campus specialization

**Potential Impact:**

The teaching and scientific capacity of the UPF Group offers a real potential to build up a world class reference in some of the priority areas where the internal strengths are more evident.

**Recommendations:**

Improve the governance of the project giving a more active role to the external governance structures: Strategic Aggregation, Business Council.
Follow the self-proposed corrective actions in delayed activities.
Organize the research (research clusters) and teaching (joint degrees) activities of the campus incorporating strategic aggregates.
Provide aggregated campus indicators.

**Score: A-**

Good Progress

Send annual report next year as foreseen in the monitoring and follow-up of the CEI program,