

# STATUTES OF EUTOPIA IVZW

## PREAMBLE

The undersigned parties, being legal entities:

**Babeş-Bolyai University**, with registered office at Str. Mihail Kogălniceanu, nr. 1, 400084, Cluj-Napoca, Romania and company number 4305849, represented by Daniel David, Rector,

**Vrije Universiteit Brussel**, with registered office at Pleinlaan 2 - 1050 Brussel, Belgium and company number 0449.012.406, represented by Jan Danckaert, Rector,

**Ca' Foscari University**, with registered office at Dorsoduro 3246, 30123 Venice, Italy and company number 00816350276, represented by Tiziana Lippiello, Rector,

**CY Cergy Paris University**, with registered office at 33 BOULEVARD DU PORT 95011 CERGY-PONTOISE, France and company number 130 025 976 00015, represented by Laurent Gatineau, President,

**Technische Universität Dresden**, with registered office at 01069 Dresden, Germany and company number DE 18 83 69 99 1, represented by Ursula M. Staudinger, Rector,

**University of Gothenburg**, with registered office at Vasaparken 1, Box 100, 405 30 Gothenburg, Sweden and company number 202100-1353, represented by Mette Sandoff, Deputy Vice-Chancellor,

**University of Ljubljana**, with registered office at Kongresni trg 12, 1000 Ljubljana, Slovenia and company number 5085063000, represented by Gregor Majdič, Rector,

**NOVA University Lisbon**, with registered office at Campus de Campolide, 1099-085 Lisboa, Portugal and company number 501559094, represented by João Sàágua, Rector,

**Pompeu Fabra University-Barcelona**, with registered office at Plaça de la Mercè, 10-12, 08002 Barcelona, Spain and company number Q5850017D, represented by Laia de Nadal, Rector,

**University of Warwick**, whose administrative offices are at University House, Kirby Corner Road, Coventry, CV4 8UW, a corporate body incorporated by Royal Charter, number RC000678, represented by Stuart Croft, Vice-Chancellor and President,

agree on on 29 September 2023 to establish an internationale vereniging zonder winstoogmerk according to Belgian law (hereinafter ‘ivzw’) in accordance with the Wetboek van Vennootschappen en Verenigingen van 23 maart 2019 (hereinafter ‘WVV’), and to this end unanimously accept the following Statutes:

## TITLE I. NAME AND REGISTERED OFFICE

### ARTICLE 1. NAME

The international non-profit association is constituted for an indefinite period under the name “EUTOPIA European University”, hereinafter referred to as “EUTOPIA”. This name must appear in all deeds, invoices, notices, announcements, letters, orders, websites and other documents, whether in electronic form, originating from a legal person, immediately preceded or followed by the words “internationale vereniging zonder winstoogmerk” or by the abbreviation “ivzw”, together with the following information: the precise indication of the registered office of the legal person, the company number, the word “register of legal entities” or the abbreviation “RPR”, the indication of the court of the registered office of the legal person, and where appropriate, the email address and website of the legal entity.

### ARTICLE 2. REGISTERED OFFICE

The association’s registered office is located in the Brussels Capital Region, Belgium. The Board is authorized to move the registered office within Belgium within the same language area. If, as a result of the transfer of the registered office, the language of the Statutes has to be changed, only the General Assembly can take this decision, taking into account the requirements for an amendment to the Statutes.

## TITLE II. AIMS AND ACTIVITIES

### ARTICLE 3. AIMS

The non-profit aims of EUTOPIA shall be to:

- a) Contribute to the academic cooperation of its members for the building of EUTOPIA as an alliance of universities;
- b) Provide leadership on the promotion of education, fundamental and applied research on all subjects as deemed suitable by EUTOPIA members;
- c) Ensure that pedagogical and research-intensive innovation are at the core of European, national and regional policy-making;
- d) Represent the interests of its members vis-à-vis the EU institutions, the governments

of countries where the members have their registered office, and international organizations;

- e) Engage in European, national and regional policy-making, by advocating the public value of academic research and education, innovation, service to society, and fostering academic networks;
- f) Create opportunities for academics to engage with industry, public and private bodies, and non-profit organizations to explore ideas and to collaborate on areas of emerging interest and mutual benefit;
- g) Promote and encourage best practice in research-intensive education, including mobility; and anchor institutions work with non-academic partners;
- h) Respect, protect and pursue the following set of values-principles: a culture of inclusion; academic freedom; sustainable, responsible and ethical attitudes towards the planet and space; and transparent and equality-based co-construction processes in relation with the members and with other organizations.

#### ARTICLE 4. ACTIVITIES

To that effect, EUTOPIA may develop, alone or in collaboration with third parties all activities related to its purpose and, in particular, develop the following non-exhaustive list of activities:

- a) Develop a joint educational offer through financed projects and any initiative involving at least two members;
- b) Develop common research and innovation initiatives;
- c) Provide feedback to members regarding EU policy agendas, proposals and possibilities;
- d) Foster members' participation in EU funded projects;
- e) Maximize outcomes of granted EU research applications amongst members;
- f) Generate ideas for research projects funded by industry, or carried out in conjunction with industrial partners (e.g. funded by the EU, non-profit organizations, public and private bodies);
- g) Form networks and alliances with other Research and Development and Innovation organizations and with like-minded lobby groups on an ad-hoc basis;
- h) Inform future EU policy agenda by proactively engaging with policy-makers across national boundaries;
- i) Provide facilities for partners or third parties, by holding meetings, conferences, seminars and promotional activities in support of EUTOPIA and its members;
- j) Advise national policy-makers on key issues of national debate on Higher Education;

- k) Advise national policy-makers in the Higher Education Area as a way of engaging with the European Council;
- l) Support members in national discussions about the future of research and development, deployment of structural funds, and innovative opportunities for engagement and capacity-building, where appropriate;
- m) Ensure that EUTOPIA can contribute meaningfully and effectively to global discussions on matters integral to its concerns;
- n) Facilitate and launch research, student and staff exchange programmes among members and partners, including global partners.

In addition, EUTOPIA may support and have interests in any other activities or legal entities which are similar or related to those defined above. EUTOPIA shall perform and develop its activities either in Belgium or abroad and may be member of or set up other non-profit entities with purposes related to those of EUTOPIA.

In addition, EUTOPIA can develop all activities that contribute directly or indirectly to the realization of its goal, including ancillary commercial and profitable activities, the proceeds of which will always be fully allocated to the realization of its goal.

It may not, directly or indirectly, distribute or provide any capital gains to the founders, members, directors or any other person, except for the purpose specified in the Statutes. Any transaction in violation of this prohibition is null and void.

### **TITLE III. MEMBERSHIP**

#### **ARTICLE 5. TYPES OF MEMBERSHIP**

The association has two types of members: full members and associate members.

#### **ARTICLE 6. NUMBER OF MEMBERS**

The minimum number of full members of the association may not fall below three.

#### **ARTICLE 7. ADMISSION CONDITIONS**

1. The conditions for joining the association as a full member are the following:
  - a) All undersigned parties establishing EUTOPIA (see preamble of these Statutes) are full members of the association;
  - b) Only higher education institutions can become full members of the association.
2. The conditions for joining the association as an associate member are the following:
  - a) An entity must be a legal person;

- b) The candidate must be willing and able to embrace the principles and mission of EUTOPIA and add value to it;
- c) The candidate must subscribe to the Statutes of the association.

#### ARTICLE 8. ADMISSION FORMALITIES

1. Applications for full and associate membership must be submitted in writing to the Board of Directors.
2. The Board of Directors proposes the admission of new members to the General Assembly.
3. The General Assembly decides on the admission of new members in its next meeting.
4. The decision does not need to be justified and no appeal against it is possible.
5. If the General Assembly decides against the admission of a new member, the candidate can re-apply for membership no sooner than six months after the decision.

#### ARTICLE 9. RIGHTS AND OBLIGATIONS

1. Full members shall have the right to:
  - a) Be involved in the association's activities;
  - b) Attend the meetings of the governance bodies;
  - c) Participate in the General Assembly with voting rights;
  - d) Consult the minutes and decisions of the General Assembly, the Board of Directors, other administrative bodies and of mandate holders acting within the association or on its behalf, as well as all accounting documents of the association.
2. Full members shall be obliged to:
  - a) Pay the annual membership fee in accordance with article 14;
  - b) Seek the attainment of the non-profit aims of EUTOPIA mentioned in Article 3;
  - c) Respect and abide by the provisions of the present Statutes;
  - 4) Promote the interests of the association at national, European and international level.
3. Associate members shall have the right to:
  - a) Attend events organized by the association;
  - b) Participate in the General Assembly without voting rights;
4. Associate members shall be obliged to:
  - a) Pay the annual membership fee in accordance with article 14;

- b) Respect and abide by the provisions of the present Statutes;
- c) Act in accordance with the aims of the association.

#### ARTICLE 10. RESIGNATION OF MEMBERS

Any member may resign from the association at any time by notifying the Board of Directors of that resignation, in writing, with, at least, a three-month notice. The resigning member shall collaborate with the other members during a period of at least six consecutive months after the resignation to accommodate and reassign possible activities already planned or being developed and in which the resigning member is involved. Any member may further resign with immediate effect in case it disagrees with changes to the object or purpose of the association, in accordance with article 20.6.

#### ARTICLE 11. SUSPENSION OF MEMBERS

If a member acts contrary to the aims of the association, the Board of Directors can suspend the membership until a decision is made by the General Assembly on the exclusion from the membership under article 12.

#### ARTICLE 12. EXCLUSION OF MEMBERS

1. The membership can be terminated at any time by a special resolution of the General Assembly, convened by the Board of Directors or at the request of at least 1/5 of the members of the General Assembly, subject to the quorum and majority requirements prescribed for an amendment to the Statutes.
2. Members can be excluded in case of breach of the present Statutes, or in the event of any action which is deemed damaging to the Association's reputation or effectiveness.
3. The exclusion is scheduled with only the name. The member is informed by the Chair of the Board of Directors of the reasons for the exclusion. The member has the right to have a prior hearing at the General Assembly and may be assisted by a lawyer.
4. Voting on the exclusion of a member is made by secret ballot.

#### ARTICLE 13. EXCLUSION OF RIGHTS TO THE PROPERTY OF THE ASSOCIATION

1. No member may assert or exercise any claim to the property of the association, nor reclaim the membership fee paid.
2. The exclusion of rights to the property of the association applies at all times: during membership, upon termination of membership for whatever reason, and upon dissolution of the association.

#### ARTICLE 14. ADMISSION FEE AND MEMBERSHIP FEE

1. Each member pays an admission fee that is determined by the General Assembly to be paid upon joining.
2. Each member pays an annual membership fee that is determined annually by the General Assembly and shall not exceed 100.000 Euros per year.

### TITLE IV. ORGANISATIONAL STRUCTURE

#### ARTICLE 15. BODIES

The association has the following principal bodies:

- The General Assembly;
- The Board of Directors.

Notwithstanding the division of competences as mandated by Belgian law and as furthermore detailed in these Statutes, additional bodies with specific tasks can be established when deemed necessary by the General Assembly in accordance with the by laws (more specifically titled EUTOPIA Governance and Management Handbook).

### TITLE V. GENERAL ASSEMBLY

#### ARTICLE 16. COMPOSITION

1. The General Assembly shall consist of all full and associate members. Each full member shall have one vote. The associate members, representatives of the other bodies, and the Secretary General may attend the meetings in an advisory capacity but cannot vote.
2. Each representative of the full members must (i) be a president or vice-president or other leading individual of the full member, and (ii) have full capacity powers to represent her/his member. The full members' representatives in the General Assembly shall be different from their representatives in the Board of Directors.

#### ARTICLE 17. COMPETENCES

The General Assembly is the sovereign decision-making body of the association and has the exclusive competence to:

- a) Amend the Statutes;

- b) Appoint and remove members of the Board of Directors and determine their remuneration, if any
- c) Elect the Chair, Vice-Chair and Treasurer of the Board of Directors;
- d) Appoint and remove the statutory auditors and determine their remuneration, if any;
- e) Discharge directors and statutory auditors, as well as, where appropriate, file the association's claim against the directors and the statutory auditors;
- f) Approve the general strategy, the annual program of activities and the annual budget;
- g) Approve the annual report on activities and the annual accounts;
- h) Dissolve the association;
- i) Accept and exclude a member.

#### ARTICLE 18. MEETINGS

1. The General Assembly shall meet at least once a year and within six months of the closing of the financial year.
2. The Board of Directors may call a General Assembly whenever it deems necessary, in the cases provided for by the Statutes or by-laws or when at least 1/5 of the members of the General Assembly request so. In this case, the General Assembly shall be convened within twenty-one days of the request to convene and the General Assembly shall be held no later than the forty-eighth day after such request.
3. Meetings may be held in person or online.

#### ARTICLE 19. CONVOCAATION AND AGENDA

1. The convocation must include the date, time and place of the General Assembly, as well as a draft agenda.
2. The agenda will be sent at least fifteen days prior to the date of the meeting of the General Assembly to all members by email.

#### ARTICLE 20. QUORUM ATTENDANCE AND VOTING

1. In order to deliberate validly, at least 2/3 of the voting members must be present or represented at the General Assembly.
2. Each voting member represented may cast one vote.
3. A member who is unable to attend the meeting can be represented by another member of the association, or by a person who is authorized to represent the member.



4. Each member can hold a maximum of one proxy.
5. Decisions are taken by a simple majority of the members present and voting, except where the law or the Statutes provide otherwise.
6. The following decisions require a 2/3 majority approval of the full members:
  - Admission and exclusion of a member;
  - Financial decisions;
  - Establishment of additional bodies, in accordance with article 15.
  - Amendment of the Statutes. However, if the amendment of the Statutes relates to the object or the purpose of the ivzw, it is only adopted if it has obtained 4/5 of the votes cast. A member that cannot agree with an amendment of the Statutes that relates to the object or the purpose of the ivzw may resign with immediate effect from the ivzw.
7. In the event that fewer than the minimum required number of members are present or represented at a General Assembly, a second General Assembly meeting may be convened. Only the points in the agenda for the first Assembly can be in the agenda for the second Assembly. The second Assembly can validly deliberate and decide irrespective of the number of members present or represented, except on decisions regarding the amendment of the Statutes, in which case at least 2/3 of the voting members must be present or represented. The second Assembly may not be held within 15 days of the first meeting.

#### ARTICLE 21. MINUTES

1. The decisions by the General Assembly are entered in the minutes and notified to all members in writing by the Secretary General.
2. The minutes may be consulted by any member of the association upon request.

### TITLE VI. BOARD OF DIRECTORS

#### ARTICLE 22. COMPOSITION

1. The association is managed by a Board of Directors, composed by at least three representatives of the full members of the association. The representatives of the full members shall be Presidents or Vice-Presidents or other leading individuals of the full members of the association. The number of representatives of full members in the Board of Directors shall not exceed the number of full members of the association.

2. The Secretary General is a non-voting member of the Board of Directors. Representatives of the other bodies may also attend the meetings of the Board of Directors but cannot vote.

#### ARTICLE 23. COMPETENCES

1. The Board of Directors is responsible for supervising the daily management of EUTOPIA and implementation of EUTOPIA's strategy. The Board of Directors has the competence to:
  - a) Oversee the Central Office;
  - b) Ensure legal and financial compliance of EUTOPIA;
  - c) Manage the annual budget;
  - d) Oversee the other bodies of EUTOPIA.
2. The Board of Directors is authorized to perform all acts of internal management that are necessary or useful for the realization of the aims of the association, with the exception of acts for which the General Assembly is exclusively authorized by law or according to these Statutes.
3. Without prejudice to the obligations arising from collegial management, in particular consultation and supervision, the members of the Board of Directors may divide the management duties among themselves. This division of duties cannot be enforced against third parties, even after they have been made public. Non-compliance with this division of duties can however imply internal liability for the directors involved.

#### ARTICLE 24. EXTERNAL REPRESENTATIVE POWER

1. As a collegial body, the Board of Directors represents EUTOPIA in all actions in and out of court. The Board represents the ivzw through the majority of its members.
2. Without prejudice to the general powers of representation of the Board as a collegial body, EUTOPIA is also represented in and out of court by The Chair of the Board of Directors, the Vice-Chair of the Board of Directors and the Treasurer, each acting alone. Each of them may also appoint proxies of the association.
3. The authorized proxies bind the association within the limits of the proxy granted to them, the limits of which are enforceable against third parties in accordance with what applies with regard to mandates.

#### ARTICLE 25. DISCLOSURE REQUIREMENTS

The appointment of the members of the Board of Directors and of the persons authorized to act on behalf of EUTOPIA and their termination of office are made public by filing their names in the association's file at the registry of the company court and publishing an extract in the Appendices to the Belgian Official Gazette. These documents must in any case show whether the persons representing the vzw bind the vzw individually, jointly or as a body, as well as the extent of their powers.

#### ARTICLE 26. MEETINGS

The Board of Directors meets as often as the interest of the association requires, and at the request of a board member, addressed to the Chair of the Board of Directors.

#### ARTICLE 27. CONVOCAATION AND AGENDA

The convocation is sent by e-mail, at least 5 days before the time of the meeting of the Board of Directors. The convocation contains the date, time and place of the meeting, as well as the agenda, which is drawn up by the Chair of the Board of Directors.

#### ARTICLE 28. QUORUM ATTENDANCE AND VOTING

1. The Board of Directors can only validly deliberate and resolve if at least 2/3 of the Board members are present at the meeting.
2. Decisions within the Board of Directors are taken by a majority of votes of the Board members present at the meeting.

#### ARTICLE 29. MINUTES

The decisions by the Board of Directors are entered in the minutes. The minutes are notified to all members of the General Assembly in writing by the Secretary General.

### TITLE VII. OTHER BODIES

#### ARTICLE 30. OTHER BODIES IN THE GOVERNANCE STRUCTURE

Notwithstanding the division of competences as mandated by Belgian law and as furthermore detailed in these Statutes, other bodies can be part of the governance structure of EUTOPIA as decided by the General Assembly and described in the bylaws (more specifically titled EUTOPIA Governance and Management Handbook). These bodies assure representation of members' staff and students.

## TITLE VIII. CENTRAL OFFICE

### ARTICLE 31. CENTRAL OFFICE

1. The Board of Directors is in charge of supervising the daily management of EUTOPIA.
2. A Treasurer is appointed by the General Assembly from among the Presidents of EUTOPIA and serves for a period of one year. This period can be prolonged until the end of his/her term as a Board member. The responsibilities of the Treasurer are set out in the bylaws (more specifically titled EUTOPIA Governance and Management Handbook).
3. To ensure the daily management of the work of EUTOPIA, the Association shall have a Central Office under the responsibility of a Secretary General acting as a daily director of the association. The Secretary General is in charge of day-to-day management, which includes both actions and decisions that do not go beyond the needs of the day-to-day business of the association, as well as actions and decisions that, either because of their lesser importance, or because of their urgency, do not justify the intervention of the Board of Directors. The Secretary General shall be responsible for the efficient and effective operation of the Association, within agreed budgets, and for the appointment of staff other than the deputy/deputies Secretary General. The Secretary General shall act in accordance with the policies agreed upon by the Board of Directors and General Assembly and in prior consultation with the Chair of the Board of Directors.
4. The Secretary General cannot take decisions and/or perform legal acts related to the representation of the association in the context of the management in transactions that exceed 5.000 euros per transaction without the permission of the Board of Directors. The persons charged with the management of the association are further not entitled to incur or permit to exist any obligation for borrowed money (including without limitation overdrafts or loans) or security on or over any assets of EUTOPIA without prior permission of the Board of Directors. These limitations cannot be enforced against third parties under any circumstances, even after they have been made public. Non-compliance can however imply internal liability for the daily director involved.
5. The appointment of the persons charged with the management and their termination of office are made public by filing them in the association file at the registry of the Commercial Court and by publishing an extract in the Appendices to the Belgian Official Gazette. Those documents must in any event show the extent of their powers and whether the persons who represent the association with regard to management bind the association individually, jointly or as a board.

## TITLE IX. LIABILITY

### ARTICLE 32. LIABILITY

Directors (and all other persons who have had actual management powers with regard to the association) are liable to the association for errors committed in the performance of their duties. This also applies vis-a-vis third parties insofar as the error committed is a non-contractual error. However, these persons are only liable for decisions, deeds or conduct that are apparently outside the margin within which normally prudent and diligent directors, placed in the same circumstances, can reasonably disagree. Since the governing body constitutes a college, their liability for the decisions or omissions of this college is joint and several.

However, for conduct resulting in errors in which they did not participate, they are released from liability if they have reported the alleged error to the collegiate governing body. This notification, as well as the discussion to which it gives rise, is recorded in the minutes.

This liability, together with any other liability for damages arising from the law or other regulations, is limited by the provisions of Belgian law.

## TITLE X. ACCOUNTANCY

### ARTICLE 33. FINANCIAL YEAR

The financial year of the association starts on 01/01 and ends on 31/12.

### ARTICLE 34. ACCOUNTING

1. The accounts are kept in accordance with the provisions of Belgian law and the relevant implementing decrees. The Board submits the annual accounts of the previous financial year and the budget for the next financial year to the annual General Assembly for approval. After the Board rendered account for the policy in the previous year, the General Assembly decides on the discharge of the directors. This is done by separate vote. This discharge is only legally valid if the true state of the ivzw is not hidden by any omission or incorrect statement in the annual accounts and, with regard to extra-statutory or non-WVV transactions, if these are specified in the summons.
2. The annual accounts are filed with the registry of the competent Belgian Commercial Court within thirty days of approval by the General Assembly. Insofar as applicable, the annual accounts are filed with the National Bank in accordance with the law and the relevant implementing decrees.

#### ARTICLE 35. SUPERVISION BY A SUPERVISORY AUDITOR

1. As long as the association does not exceed one of the criteria of a ‘small association’ as described in art.1:28 §1 WVV for the last closed financial year, association is not obliged to appoint a supervisory auditor.
2. As soon as the association exceeds more than one of the criteria, it must charge one or more auditors with auditing the financial situation, the annual accounts and the regularity in the light of the law and the Statutes and the transactions to be established in the annual accounts.
3. The statutory auditor is appointed by the General Assembly from among the members of the Institute of Company Auditors for a term of 1 year and automatically renewed each year unless decided otherwise.
4. The General Assembly determines the remuneration of the statutory auditor and also pronounces on the discharge of the statutory auditor.

#### TITLE XI. DISSOLUTION AND LIQUIDATION

##### ARTICLE 36. VOLUNTARY DISSOLUTION OF THE ASSOCIATION

1. The association can be dissolved at any time by the General Assembly.
2. In order to validly deliberate and decide on the dissolution of the vzw, at least 2/3 of the members must be present or represented at the General Assembly. The decision to dissolve must be taken by a special 4/5 majority of all members present and voting.
3. In associations that are required to appoint one or more supervisory auditors, the proposal for dissolution is explained in a report drawn up by the Board of Directors, which is stated in the agenda of the General Assembly that has to pronounce on the dissolution. A statement of assets is attached to that report, cf. art. 2:110§2 WVV. If one of these two reports is missing, the decision of the General Assembly is null and void. If the proposal for dissolution is approved, the General Assembly will appoint one liquidator, whose mandate it will specify.
4. From the decision to dissolve onwards, the association always states that it is “association in liquidation” in accordance with the WVV.
5. An association in liquidation may not change its name and may only move its seat under the conditions stipulated in art. 2:117 WVV move its seat.

##### ARTICLE 37. DESTINATION OF THE ASSETS OF THE ASSOCIATION AFTER DISSOLUTION

In the event of dissolution and liquidation, the General Assembly, with a 2/3 majority,

or the liquidator decides on the allocation of the assets of EUTOPIA to an association with a similar goal.

#### ARTICLE 38. DISCLOSURE REQUIREMENTS

All decisions regarding the dissolution, the liquidation conditions, the appointment and the termination of office of the liquidators, the closing of the liquidation and the allocation of the assets are filed in the association file at the registry of the Commercial Court and published in the Appendices to the Belgian Official Gazette in accordance with the WVV and its implementing decrees.

### TITLE XII. CLOSE

#### ARTICLE 39. CLOSING PROVISIONS

1. Nothing in these Statutes nor in EUTOPIA's decisions or operations shall be deemed to require a Member to breach any mandatory statutory law under which the Member is operating.
2. The association shall be subject to reporting and public disclosure obligations in accordance with national law, including with regard to the composition of the Board of Directors, provisions of the Statutes, financing and financial statements, insofar as such obligations meet the general interest objective of ensuring that the association operates transparently and is accountable and provided such obligations are necessary and proportional.
3. Members shall have no claim on EUTOPIA's assets.
4. Notwithstanding anything to the contrary in these Statutes, EUTOPIA shall not make any (legal) declarations on behalf of one or more of its Members. Each Member's right to conclude agreements with any third party not involved in EUTOPIA remains unaffected.
5. To detail and complete the provisions of these Statutes, the General Assembly may, upon proposal of the Board of Directors, adopt, amend and/or revoke bylaws. In the event there is a conflict between these Statutes and the bylaws, if any, these Statutes shall prevail.
6. In all cases not covered by these Statutes, the provisions of Belgian law shall apply.

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On behalf of the  
**Babeş-Bolyai University**  
Daniel David, Rector

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On behalf of the  
**University of Gothenburg \***  
Mette Sandoff, Deputy Vice-Chancellor

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On behalf of the  
**Vrije Universiteit Brussel**  
Jan Danckaert, Rector

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On behalf of the  
**University of Ljubljana**  
Gregor Majdič, Rector

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On behalf of the  
**Ca' Foscari University**  
Tiziana Lippiello, Rector

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On behalf of  
**NOVA University Lisbon**  
João Sàágua, Rector

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On behalf of  
**CY Cergy Paris University \***  
Laurent Gatineau, President

.....  
On behalf of the  
**Pompeu Fabra University-Barcelona \***  
Laia de Nadal, Rector

.....  
On behalf of the  
**Technische Universität Dresden**  
Ursula M. Staudinger, Rector

.....  
On behalf of the  
**University of Warwick**  
Stuart Croft, Vice-Chancellor and  
President

\* Subject to approval from government and/or other relevant authorities.