

**Assessment of the progress of CEI 2010 Projects**  
**Project Evaluation Form**

<b>Project Reference</b>	Campus UPF – Icària Internacional
<b>General Comment:</b>	
<p>UPF centred campus still at an early stage of development.</p> <p>Prioritization of strategic activities (UPF Research Park, CRAI, e-administration) in detriment of others due to scarcity of funding</p> <p>Integration of the CEI project into the strategic plan of the UPF</p> <p>The indicators deployed are mainly UPF and UPF Group indicators not really campus aggregated indicators.</p>	
<b>Strengths:</b>	
<p>Impressive achievements in ERC grants and FP7 projects</p> <p>15% of Spanish “Severo Ochoa” Centres of Excellence form part of the Campus UPF</p> <p>Scientific productivity. Doctoral School</p> <p>Consolidation of the Research Park and agreements with strategic aggregates launching concrete initiatives in R&amp;D and Technology Transfer: IBEI, CREAL, UPF Business Shuttle.</p> <p>Joint degrees with UOC and A4U. Erasmus Mundus projects.</p> <p>e-administration and modernization of the campus.</p> <p>Internationalization: Global UPF Initiative, UPF International Experience, UPFellows, A4U projects with BRICS countries.</p>	
<b>Weaknesses:</b>	
<p>Governance model very much linked to that of UPF (Vice-rector as Director of the campus).</p> <p>Some delay in strategic initiatives: Scientific Council not yet in place. UPF-UOC Interuniversity Centre.</p> <p>Dilution of the campus specialization</p>	
<b>Potential Impact:</b>	
<p>The teaching and scientific capacity of the UPF Group offers a real potential to build up a world class reference in some of the priority areas where the internal strengths are more evident.</p>	
<b>Recommendations:</b>	
<p>Improve the governance of the project giving a more active role to the external governance structures: Strategic Aggregation, Business Council.</p> <p>Follow the self-proposed corrective actions in delayed activities.</p> <p>Organize the research (research clusters) and teaching (joint degrees) activities of the campus incorporating strategic aggregates.</p> <p>Provide aggregated campus indicators.</p>	
<b>Score: A- Good Progress</b>	<b>Send annual report next year as foreseen in the monitoring and follow-up of the CEI program,</b>