

2015 Assessment of the progress of CEI projects

Project Evaluation Form

Evaluator	Final Report
Project Reference	Campus UPF – Campus Icaria Internacional CEI 2010
General Comment:	
<p>An excellent report on impressive achievements, although it is not always clear what has been done at the level of the university and what at the level of the Center.</p> <p>Campus UPF is on the right track as far as research, teaching and knowledge transfer are concerned.</p> <p>The internationalization effort is directed both at leading universities, such as UCLA and Johns Hopkins University, and emerging countries such as the BRICS countries, Turkey and Iran.</p> <p>UPF has successfully carried out an ambitious and well focus program. It has achieved a true transformation of the entire university. Strong initiative with respect to MOOCs.</p>	
Strengths:	
<p>Outstanding performance in the FP7 and the Horizon 2020 and in particular in the number of ERC grants.</p> <p>There is continued improvement in teaching, including the online courses and the MOOCs and the personalized tutoring program as well as the internship management system.</p> <p>The Campus has strong international presence in European networks and programs and beyond them. The doctoral school has been able to attract many international students and the joint Master's degree programs reflect the added value of the inter-university collaboration.</p> <p>Highly internationalised student body, high degree of teaching in English.</p> <p>The introduction of the new BA program in Philosophy, Politics, and Economics is timely.</p> <p>The consolidation of the Research Park is impressive, and so is the number of agreements signed with companies. The recruitment of international talent is good.</p> <p>Well defined action lines of the CEI initiative. Creation of the PhD school. Impressive achievements for internships. Excellent management structure. Excellent use of international external advisors.</p>	
Weaknesses:	
<p>Staff mobility is still limited, and collaboration with North American universities can certainly be increased.</p> <p>Collaboration with strategic partners should be strengthened in order to capitalize on the potential existing in the other universities.</p> <p>Levelling of the external research funding (effect of Horizon 2020?).</p> <p>Better defined indicators for the success of the different action lines.</p>	
Potential Impact:	
<p>The continued development of this CEI should have a major impact on Catalonia and beyond it. It will definitely become an international hub which will attract both researchers and businesses.</p> <p>Demonstration of leadership in the social/humanistic science area. Becoming a European role model for comprehensive universities' interaction and collaboration with society.</p>	
Recommendations:	
<p>UPF, which is a strong institution in itself, should take more advantage of its strategic partners and keep a close eye on the quality of research and teaching.</p> <p>Pay attention to continued external funding. Invite other CEIs to for a workshop on good management and governance of the CEI. Exchange information to strengthen university management of all CEIs.</p> <p>Use the experience from the PhD school to develop a similar structure for the MSc program, 'MSc School'. Focus on strength and not on further diversification of educational offers and</p>	

research directions.

Develop cooperation and interaction with strategic partners: Establish common long term plans and shorter terms results that would feed into the strategy.

Formulate goals and indicators for the impact UPF wants to achieve.

Score: A

Decision's Proposal: Confirm as Global CEI